

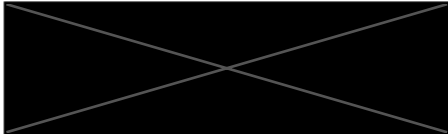


WINDSOR REGIONAL HOSPITAL

OUTSTANDING CARE – NO EXCEPTIONS!

September 23, 2025

Sent via email only to: kristen@secondstreet.org



Dear Mrs. Schulz:

Re: Our FOI Request Number FOI-09-2025-01

Thank you for your access request under the *Freedom of Information and Protection of Privacy Act* (hereinafter “FIPPA”) which we received on September 10, 2025. Further, we confirm receipt of the requisite \$5.00 application fee.

Your request seeks the following records:

1. Data on the expenses and revenues for the Hospital’s Met Campus and Ouellette Campus Tim Hortons for the period of 2023/2024 – 2024/2025. Please break out the data by location and year (just like the last time). For the expenditures, please note if they include rent, utility charges (heating, electricity, etc.) and overhead.

Windsor Regional Hospital (hereinafter “WRH”) has conducted a diligent search of its records. Your request is granted as follows:

1. Please see attached WRH’s Tim Horton’s chart which sets out the revenues, expenses, etc. for the time period requested. WRH does not charge Tim Hortons for overhead or utilities.

You may request that our decision be reviewed by the Information and Privacy Commissioner. The Commissioner can be reached at:

OUR MISSION: PROVIDE QUALITY PERSON-CENTRED HEALTH CARE SERVICES TO OUR COMMUNITY


WINDSOR REGIONAL HOSPITAL
Ouellette Campus – 1030 Ouellette Avenue, Windsor, ONT, N9A 1E1
Met Campus– 1995 Lens Avenue, Windsor, ONT, N8W 1L9
Phone: 519-254-5577
www.wrh.on.ca



Registrar
Information and Privacy Commissioner/Ontario
1400-2 Bloor Street East
Toronto, ON M4W 1A8

Please contact the writer at 519-254-5577 ext. 52510 or by email at angela.d'alessandro@wrh.on.ca if you have any questions.

Sincerely,
WINDSOR REGIONAL HOSPITAL

A handwritten signature in black ink, appearing to read 'AD' followed by a stylized flourish.

Angela D'Alessandro
Director of Legal Affairs, Risk Management, Health Information Management, Patient
Registration & Chief Privacy Officer
AD/sg

Encl.

**Windsor Regional Hospital
Tim Horton's**

Met Campus		<u>2023-2024</u>	<u>2024-2025</u>
Revenues			
	Sales	\$ 824,646	\$ 948,265
Expenses			
	Wages	490,817	477,198
	Benefits	141,430	139,020
	Subtotal Compensation	\$ 632,247	\$ 616,218
	Franchise Fees Royalty	66,090	73,083
	Cost of Goods Sold	391,056	384,140
	Equipment Expenses	32,653	25,456
	Subtotal Other Expenses	\$ 489,799	\$ 482,679
	Total Expenses	\$ 1,122,046	\$ 1,098,897
	Total Net Revenue/(Expense)	(\$297,400)	(\$150,632)
Ouellette Campus			
		<u>2023-2024</u>	<u>2024-2025</u>
Revenues			
	Sales	\$ 1,078,222	\$ 1,212,689
Expenses			
	Wages	562,167	548,163
	Benefits	107,189	125,282
	Subtotal Compensation	\$ 669,356	\$ 673,445
	Franchise Fees Royalty	84,851	91,150
	Cost of Goods Sold	463,765	488,830
	Equipment Expenses	50,512	44,728
	Subtotal Other Expenses	\$ 599,128	\$ 624,708
	Total Expenses	\$ 1,268,484	\$ 1,298,153
	Total Net Revenue/(Expense)	(\$190,262)	(\$85,464)
	Combined Net Revenue/(Expense)	(\$487,662)	(\$236,096)